

# **Republic Airlines**

Financial Report

100

For the Second Quarter Ended June 30, 1986

#### To our stockholders:

Republic Airlines earned \$35 million in the second quarter, equal to 72 cents primary earnings per share. It is our second best financial performance for a quarter ending June 30 and the third best quarter in our history.

The \$35 million net profit included \$3 million, or six cents per share, in tax loss carryforwards.

We achieved a quarterly operating profit of \$55.3 million on operating revenues of \$464.2 million and operating expenses of \$408.9 million. Seat mile costs were down to 7.68 cents from 8.44 cents a year earlier.

A year ago, our second-quarter net earnings of \$120.1 million, or \$3.26 per share, included extraordinary items totaling \$80.2 million or \$2.19 per share.

Republic continued to strengthen its balance sheet by improving its debt-to-equity ratio from 3.7 to 1 at year end to 1.2 to 1 currently, through retirement of bank debt, conversion of debentures and exercise of warrants.

Our share of the nation's passenger traffic continued to grow during the quarter. Revenue passenger miles increased 12.6 percent to 3.21 billion in the quarter with available seat miles growing 15.3 percent. This double-digit improvement in traffic is particularly significant because figures for the second quarter last year were inflated by passengers gained from a strike at United Airlines.

For the first half of 1986, Republic and only one other major airline recorded traffic increases that outpaced growth in capacity. From January through June, our revenue passenger miles increased 21.5 percent to 6.09 billion while capacity was up 17.8 percent to 10.19 billion. This resulted in nearly a 2 point increase in load factor to 59.7 percent.

The growth in capacity can be traced to the delivery in May of three more Boeing 757 jetliners, completing our purchase of six of these quiet, fuel efficient, 190-passenger aircraft. The new B-757s now are in use at each of Republic's main traffic centers in Detroit, Minneapolis/St. Paul and Memphis and fly high demand routes, principally among the hubs and from the hubs to the West Coast.

Despite the traffic increases during the quarter, profits were moderated at Republic and industrywide by declining revenue per passenger mile. Our second-quarter yield decreased 9.2 percent to 13.49 cents from the same period in 1985. Nevertheless, careful cost control, effective marketing, declining fuel prices and employee support continued to be the basis for a profitable operation.

A major highlight of the quarter was a June 27 recommendation from a Transportation Department judge that our merger with Northwest Airlines be approved. A final decision on the \$884 million transaction, which you approved at our April 23 stockholders' meeting, is expected before the end of July.

Considerable planning is underway at both airlines to ensure a smooth integration of Republic into Northwest. The new airline will continue our growth at Detroit, Minneapolis/ St. Paul and Memphis, and will emphasize quality service, convenient flying schedules and affordable fares. Routes will span 38 states and 19 countries.

Your support of Republic as stockholders will be rewarded when Northwest purchases Republic stock at \$17 per share once the anticipated merger receives government approval. Your support of Republic as a passenger also will be rewarded in your new association with Northwest. Northwest will acquire and expand Republic's domestic strength and at the same time will offer you attentive service to a broad range of international destinations.

Your support has not gone unnoticed as it has made possible our accomplishments to date. We urge you to transfer your allegiance to the new Northwest Airlines when the merger is completed.

Sincerely,

May

DANIEL F. MAY Chairman of the Board

Lale

STEPHEN M. WOLF President and Chief Executive Officer

July 28, 1986

## **Consolidated Balance Sheets**

(unaudited-in thousands)

(unaudited-in thousands)				
ASSETS		June 30, 1986	De	cember 31, 1985
CURRENT ASSETS	-			1000
Cash and short-term cash investments	\$	218,833	\$	300,085
Accounts receivable-less allowances		189,116		158,108
Parts and supplies-less reserves		44,863		35,657
Prepaid expenses and other	1	27,819	1	34,435
		480,631		528,285
PROPERTY AND EQUIPMENT				
Flight equipment owned		940,435		924,199
Flight equipment leased		153,893		153,828
Ground property and equipment owned		133,475		130,067
Ground property and equipment leased	_	12,694		12,468
	1	,240,497	1	,220,562
Less accumulated depreciation, amortization	_	517,016	4	482,230
		723,481		738,332
DEFERRED CHARGES, OTHER ASSETS		13,032	_	19,680
	\$1,217,144		\$1,286,297	
LIADU ITURS AND STOCKHOLDERS' FOURTY				
LIABILITIES AND STOCKHOLDERS' EQUITY				
CURRENT LIABILITIES Current maturities of long-term debt	æ	17.004	\$	02 009
• Current obligations under capital leases	φ	17,094 8,368	φ	83,802 9,207
Air traffic liability		159,153		128.647
Accounts payable		81,864		76,776
Accrued compensation and vacation benefits		55,555		58,230
Other accrued expenses		73,274		59,039
	T	395,308		415,701
LONG-TERM OBLIGATIONS				
Long-term debt_less current maturities		293,438		509,434
Noncurrent obligations under capital leases		120,841		124,225
Long-term pension liability and other		54,916		40,856
		469,195	-	674,515
STOCKHOLDERS' EQUITY				
15% participating non-cumulative junior preferred				
stock, \$.01 par value; 10,000 shares authorized,				
7,199 shares outstanding in 1986		-		-
Common stock, \$.20 par value; 60,000,000 shares				
authorized, 47,413,315 shares outstanding in 1986		9,483		6,713
Additional paid-in capital		257,989		129.097
Retained earnings		84,245		55,076
Employee stock to be issued		6,408		15,699
Unearned compensation for stock to be issued		(5,484)		(10,504)
	-	352,641		196,081
	\$1	.217,144	\$1	,286,297
	Ψ.	,411,111	Ψ1	,200,201

## **Consolidated Statements of Earnings**

(unaudited-in thousands, except per share amounts)

	Three Months Ended June 30		Six Months Ended June 30		
OPERATING REVENUES	1986	1985	1986	1985	
Passenger	\$432,636	\$422,668	\$819,809	\$767,423	
Cargo	19,485	20,787	38,557	41,848	
Other	12,064	12,136	24,563	27,225	
000000000000000000000000000000000000000	464,185	455,591	882,929	836,496	
ODDDATING EXDENCES	101,100	400,001	002,020	000,100	
OPERATING EXPENSES	149 470	199 619	002 219	950 209	
Salaries and benefits	142,479	133,613 91,212	283,312 167,467	259,302	
Aircraft fuel	72,923 35,350	35,028	70,230	175,152 61,656	
Rentals and landing fees	25,713	20,095	49,813	38,263	
Maintenance materials and repairs	22,523	16,505	43,718	34,480	
Depreciation and amortization	20,361	18,995	40,168	37,927	
Other	89,567	74,386	175,967	145,948	
0	408,916	389,834	830,675	752,728	
On anothing and Ct					
Operating profit	55,269	65,757	52,254	83,768	
OTHER EXPENSES (INCOME)	10.050	00.011	00.054	15 005	
Interest expense	16,250	23,211	36,054	45,907	
Interest income	(3,949)	(4,016)	(9,010)	(6,567)	
equipment and lease rights	(198)	(10,773)	(10,005)	(16,791)	
Other-net	(1,463)	(889)	(2,721)	(2,298)	
	10,640	7,533	14,318	20,251	
Earnings before income taxes					
and extraordinary items	44,629	58,224	37,936	63,517	
INCOME TAXES	12,637	18,232	11,787	21,119	
Earnings before extraordinary items .	31,992	39,992	26,149	42,398	
EXTRAORDINARY ITEMS Effect of utilization of tax loss carryforwards Gain on pension plan termination	3,020	17,980 62,175	3,020	20,827 62,175	
NET EARNINGS	\$ 35,012	\$120,147	\$ 29,169	\$125,400	
EARNINGS PER COMMON SHARE- PRIMARY Before extraordinary items	\$.66	\$1.07	\$.57	\$1.11	
Extraordinary items	.06	2.19	.07	2.27	
Net earnings	\$.72	\$3.26	\$.64	\$3.38	
Net earnings	φ. <i>1</i> 2	φ <u>0.20</u>	φ.04 	φ <b>0.00</b>	
EARNINGS PER COMMON SHARE- FULLY DILUTED Before extraordinary items	\$.66	\$.90	\$.56	\$.96	
Extraordinary items	.06	1.78	.06	1.86	
Net earnings	\$.72	\$2.68	\$.62	\$2.82	

### **Operating Statistics**

(in thousands, except rates)	Three Months Ended June 30		
	1986	1985	
Passengers	5,049	4,661	
Revenue passenger miles	3,207,198	2,847,717	
Available seat miles	5,326,615	4,619,802	
Passenger load factor	60.2%	61.6%	
Yield	13.49¢	14.86¢	
Cargo ton miles	26,998	29,182	
	Six Months Ended June 30		

	1986	1985
Passengers	9,514	8,301
Revenue passenger miles	6,086,015	5,008,227
Available seat miles	10,191,990	8,654,706
Passenger load factor	59.7%	57.9%
Yield	13.47¢	15.40¢
Cargo ton miles	53,354	60,749

## Highlights of the quarter:

- Distributing \$6.9 million in 1985 profit-sharing checks to Republic employees.
- Adding three more Boeing 757s to Republic's fleet.
- Enhancing passenger comfort through installation of new seats on all 64 of Republic's DC-9-30 aircraft.
- Inaugurating service at Moline, Ill., Peoria, Ill., and Allentown/Bethlehem/Easton, Pa.
- Commencing nonstop flights from Memphis to San Diego, John F. Kennedy International Airport in New York, Orange County/Santa Ana/Anaheim and Grand Rapids; from Minneapolis/St. Paul to Sacramento and Rapid City; and from Detroit to Louisville.
- Celebrating the first anniversary of Republic Express regional airline feeder service at the Detroit and Memphis hubs.
- Opening a 24,000-square-foot flight kitchen in Detroit.
- Earning an American Marketing Association award for Republic's "Perks" advertising campaign.
- Accepting national airline sponsor status for "Hands Across America," the fund-raising campaign for the nation's homeless.
- Improving passenger service by accepting advance seat assignment and advance boarding passes prepared by travel agencies.



7500 AIRLINE DRIVE MINNEAPOLIS, MINNESOTA 55450