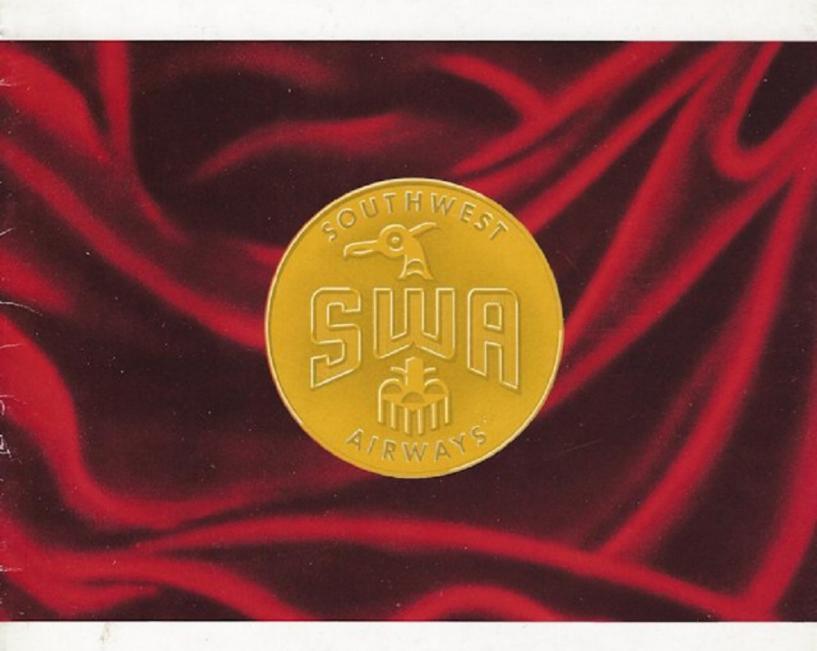
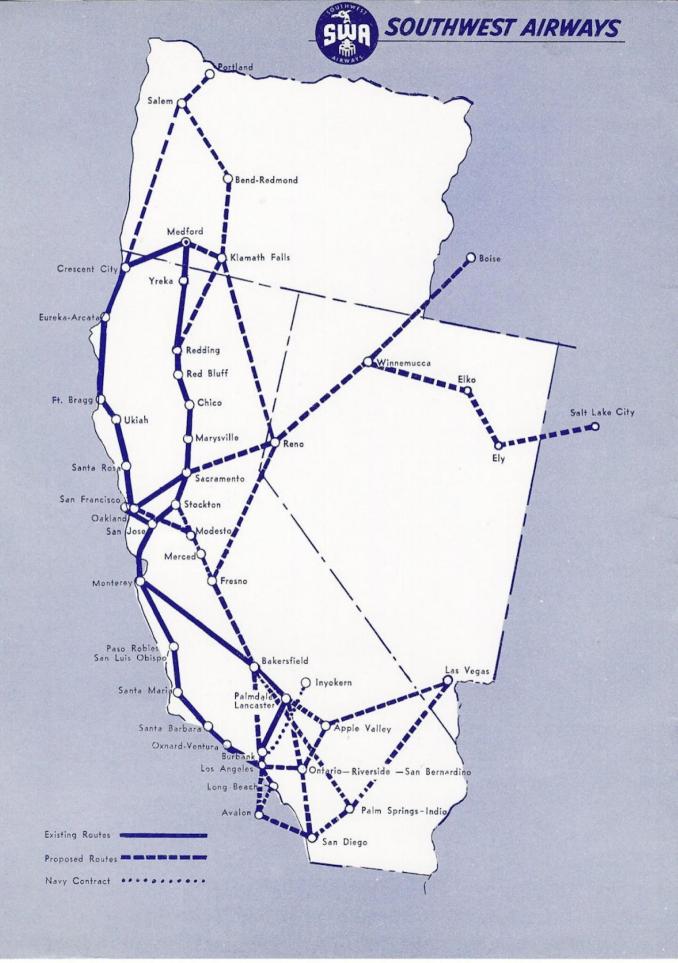
# Sixteenth

# ANNUAL REPORT 1955



SOUTHWEST AIRWAYS







## **Eighty-fourth Congress of the United States of America**

AT THE FIRST SESSION

Begun and held at the City of Washington on Wednesday, the fifth day of January, one thousand nine hundred and fifty-five

### An Act

To amend section 401 (e) of the Civil Aeronautics Act of 1938, as amended,

Be it enacted by the Senate and House of Representatives of the United States of America in Congress assembled, That section 401 (e) of the Civil Aeronautics Act of 1938, as amended (49 U.S. C. 487 (e); 52 Stat. 987), is amended by adding at the end thereof the following: "(3) If any applicant who makes application for a certificate within one hundred and twenty days after the date of enactment of this paragraph shall show that, from January 1, 1953, to the date of its application, it or its predecessor in interest, was an air carrier furnishing, within the continental limits of the United States, local or feeder service consisting of the carriage of persons, property, and mail, under a temporary certificate of public convenience and necessity issued by the Civil Aeronautics Board, continuously operating as such (except as to interruptions of service over which the applicant or its predecessors in interest have no control) the Board, upon proof of such fact only, shall, unless the service rendered by such applicant during the period since its last certification has been inadequate and inefficient, issue a certificate or certificates of unlimited duration, authorizing such applicant to engage in air transportation between the terminal and intermediate points within the continental limits of the United States between which it, or its predecessor, so continuously operated between the date of enactment of this paragraph and the date of its application: Provided, That the Board in issuing the certificate is empowered to limit the duration of the certificate as to not over one-half of the intermediate points named therein, which points it finds have generated insufficient traffic to warrant a finding that the public convenience and necessity requires permanent certification at such time."

MAY 1 9 1955

Vice President of the United States and President of the Senate.

Dwight Reachum



## **SOUTHWEST AIRWAYS COMPANY**

General Offices: San Francisco International Airport San Francisco, California

#### OFFICERS

#### BOARD OF DIRECTORS

Leland Hayward, Chairman

Bert Allenberg

0

John H. Connelly

Floyd Hendrickson

Alwin W. Johnson

Ted R. Mitchell\*

Daniel O'Shea

Walter Roche

William B. Smullin

\*Elected June 4, 1956

#### AUDITORS

PRICE, WATERHOUSE & COMPANY

120 Montgomery Street, San Francisco, California

#### REGISTRAR AND TRANSFER AGENT

WALTER ROCHE

858 First National Bank Building Phoenix, Arizona



#### PRESIDENT'S REPORT

To the stockholders and employees of Southwest Alrways Company

Gross operating revenues reached a new high of \$4,228,022 for the year 1955, an increase of 22.36% over the previous year. This gain was accomplished in spite of a 9.67% reduction in federal subsidy. Net earnings for the year were \$115,518 or \$.17 per share of outstanding capital stock after providing for federal income taxes of \$72,784. Our auditors, Price Waterhouse & Company, have prepared detailed financial statements which cover the year's operations and are printed immediately after this letter.

The following important events occurred in 1955 having a direct effect on your com-

pany's business:

As a result of legislation passed by Congress and signed by the President of the United States on May 19, 1955, the Civil Aeronautics Board issued to your company the first permanent operating certificate awarded to a local service air line. The significance of having a franchise of unlimited duration will be reflected in future years by a stability of operations not hereto-

fore possible.

A new route was awarded to the Company for a three-year period between San Francisco and Los Angeles, California, via the intermediate points San Jose, Monterey, Bakersfield, Palmdale/Lancaster, and Burbank. Service on this new route was inaugurated on January 19, 1956. Operating restrictions over the Company's entire system were also liberalized so that flights operating between terminal points are now required to make only two intermediate stops, provided that a service pattern is maintained which will give each city served at least two trips per day. This change in restrictions has made it possible to now provide nonstop service for the first time between (a) Eureka/Arcata and San Francisco and (b) Monterey and Los Angeles; one stop service between San Jose and Los Angeles; and one stop service between Bakersfield and San Francisco. Service from Sacramento to Los Angeles is also greatly improved. The Civil Aeronautics Board, at the same time, decided

to restore United Air Lines' competitive service to Santa Barbara and Monterey. This decision will result in a substantial diversion of the business we have developed over the past several years at these cities. The resulting reduction in income will be covered by additional public service revenue, and a petition for such increased federal subsidy was filed with the Civil Aeronautics Board in January 1956.

The Company's fleet of aircraft was increased in 1955 by one Martinliner, one Douglas DC-3, and one Lockheed 12-A executive-type airplane which will be used for charter and executive travel. In addition, two Martinliner aircraft were purchased in January 1956. At the present time our fleet consists of 7 Martinliners, 10 Douglas DC-3 aircraft, and one Lockheed

12-A.

On December 29, 1955, a fire razed one of the leased hangers which we occupied on the San Francisco Airport and destroyed one Martinliner aircraft and a substantial amount of equipment and other personal property. The loss was fully insured and collection of insurance proceeds has already been accomplished. The aircraft was replaced within a few days and there was no interruption whatsoever of our normal air line service.

Service to the public was improved in 1955 over the previous year by an increase of 29.39% in revenue miles flown, providing service to 268,618 passengers. This represents an increase of 64,804 in passen-

gers carried or 31.3%.

Since the close of the year public hearings have been commenced by the Civil Aeronautics Board to consider the extension of the Company's routes to Reno and Las Vegas, Nevada. A decision may be expected before the end of 1956. In addition, the Company has filed route applications extending north to Portland, Oregon; west to Boise, Idaho and Salt Lake City, Utah; and south to San Diego, California.

Respectfully submitted,

John Hamely

| ASSETS   | December 31 |           |     |           |
|--|-------------|-----------|-----|-----------|
|  |             | 1955      |     | 1954      |
| Current Assets:  |             | 100 001   |     | 217.060   |
| Cash<br>Accounts receivable:   | \$          | 188,004   | \$  | 217,958   |
| U. S. Government—mail, passengers  |             |           |     |           |
| and other  |             | 188,796   |     | 335,612   |
| Traffic and agents   |             | 247,845   |     | 201,155   |
| Insurance claims receivable (Note A)   |             | 178,758   |     |           |
| Miscellaneous, less allowance for possible losses in collection (1955—   |             |           |     |           |
| \$467; 1954—\$570)   |             | 28,757    |     | 30,003    |
| Employees  |             | 3,143     |     | 2,885     |
| Inventories of materials and supplies,<br>motor fuel, and customers' work in<br>process, at approximate cost, not in |             |           |     |           |
| excess of market   |             | 184,123   |     | 175,524   |
| Prepaid expenses   |             | 68,800    |     | 112,561   |
|  | \$          | 1,088,226 | \$  | 1,075,698 |
| Insurance Claims Receivable (Note A)   | \$          | 751,078   | -   |           |
| Property and Equipment, at cost:   |             |           |     |           |
| Flight equipment—pledged under note  |             |           |     |           |
| payable  | \$          | 2,442,432 | \$  | 2,608,070 |
| Ground and other equipment   |             | 300,304   |     | 445,631   |
|  | \$          | 2,742,736 | \$  | 3,053,701 |
| Less—Accumulated depreciation  |             | 1,461,432 |     | 1,488,562 |
|  | \$          | 1,281,304 | \$  | 1,565,139 |
| Construction in progress   |             | 24,260    |     | 11,283    |
|  | \$          | 1,305,564 | \$  | 1,576,422 |
| Investments in Stocks of Service   |             |           |     |           |
| Organizations, at cost   | \$          | 4,321     | \$  | 4,321     |
| Deferred Charges:  |             |           |     |           |
| Extension and development expense  | \$          | 15,814    | \$  | 34,083    |
| Other  |             | 25,041    |     | 33,265    |
|  | \$          | 40,855    | \$  | 67,348    |
|  | \$          | 3,190,044 | \$  | 2,723,789 |
|  |             |           | 100 |           |

| LIABILITIES   |    | December 31 |      |           |
|---|----|-------------|------|-----------|
| Current Liabilities:  |    | 1955        |      | 1954      |
| Note payable to bank, current instal-   |    |             |      |           |
| ments   | \$ | 132,000     | \$   | 168,000   |
| Accounts payable Taxes collected or withheld from   |    | 597,777     |      | 602,724   |
| others  |    | 69,674      |      | 61,648    |
| Accrued expenses Transportation sold, not yet used or re-   |    | 79,854      |      | 90,177    |
| funded<br>Federal taxes on income (estimated)   |    | 22,678      |      | 20,358    |
| (Note A)  |    | 72,658      |      | 104,000   |
|   | \$ | 974,641     | \$   | 1,046,907 |
| Long-Term Debt:   |    |             | N. B |           |
| Notes payable to bank — secured by Chattel mortgage on flight equipment (Note B):  4% note maturing in monthly instalments to February 15, 1960 | \$ | 434,000     | \$   | 336,000   |
| Conditional sales contracts, payable through 1958   |    | 0.207       |      | 11 (07    |
| through 1978  | _  | 8,397       | _    | 13,607    |
|   | \$ | 442,397     | \$   | 349,607   |
| Provision For Federal Income Taxes of   |    |             |      |           |
| Future Years (Note A)   | \$ | 171,711     |      |           |
| Capital Stock and Surplus:  Common stock:  Authorized 10,000,000 shares of 50c par value per share  |    |             |      |           |
| Issued, 671,410 shares  | \$ |             | \$   |           |
| Paid-in surplus Earnings retained for use in the business, per accompanying statement   |    | 246,324     |      | 246,324   |
| (Note B)  |    | 1,019,266   |      | 745,246   |
|   | \$ | 1,601,295   | \$   | 1,327,275 |
|   | \$ | 3,190,044   | \$   | 2,723,789 |



#### STATEMENT OF EARNINGS

| Operating revenues  | Year Ended<br>1955 | December 31<br>1954 |
|---|--------------------|---------------------|
| Operating revenues:   |                    |                     |
| Passenger   | \$ 2,781,027       | \$ 2,006,971        |
| Mail  | 74,259<br>293,683  | 61,885              |
| Express, freight and excess baggage   |                    | 226,700             |
|   | 94,851<br>19,390   | 69,382              |
| Other   |                    | 22,514              |
| m 1 1 1 1 1   | \$ 3,263,210       | \$ 2,387,452        |
| Federal subsidy   | 964,812            | 1,068,067           |
|   | \$ 4,228,022       | \$ 3,455,519        |
| Operating expenses:   |                    |                     |
| Flying operations   | \$ 1,287,113       | \$ 1,014,978        |
| Flight equipment maintenance  | 554,057            | 340,801             |
| Depreciation on flight equipment  | 184,450            | 189,461             |
|   | \$ 2,025,620       | \$ 1,545,240        |
| Ground operations   | \$ 641,880         | \$ 528,081          |
| Ground and indirect maintenance   | 291,425            | 233,089             |
| Passenger service   | 177,120            | 136,826             |
| Traffic and sales   | 446,009            | 352,911             |
| Advertising and publicity   | 107,615            | 84,886              |
| General and administrative  | 314,456            | 252,097             |
| Depreciation on ground equipment  | 52,450             | 52,561              |
|   | \$ 2,030,955       | \$ 1,640,451        |
|   | \$ 4,056,575       | \$ 3,185,691        |
| Operating income  | \$ 171,447         | \$ 269,828          |
| Other (income) and expense:   |                    |                     |
| Interest  | \$ 27,786          | \$ 30,485           |
| Extension and development   | 21,058             | 8,553               |
| Net loss on disposition of assets   | 621                | 1,715               |
| Other, net  | (14,395)           | (1,664)             |
|   | \$ 35,070          | \$ 39,089           |
|   | \$ 136,377         | \$ 230,739          |
| Estimated federal taxes on income   | 65,784             | 104,000             |
| Net earnings before extraordinary   |                    |                     |
| credit  | \$ 70,593          | \$ 126,739          |
| Extraordinary item:  Excess of insurance recoverable over carrying value of replacement parts, etc. destroyed by fire, less estimated                                       |                    |                     |
| federal income taxes \$7,000  | 44,925             |                     |
| Net earnings for year  Earnings retained for use in the business:   | \$ 115,518         | \$ 126,739          |
| Balance, beginning of year  Excess of insurance recoverable over net book value of equipment de- stroyed by fire, less provision for fed- eral income taxes of future years | 745,246            | 618,507             |
| (Note A)  | 158,502            |                     |
| Balance, end of year  | \$ 1,019,266       | \$ 745,246          |

BAN FRANCISCO 4 PRICE WATERHOUSE & CO. June 27 1956 In our opinion, the accompanying statements, together To the Board of Directors of With the notes thereto, present fairly the financial position Southwest Alrways Company of Southwest Airways Company as of December 31 1955 and the results of its operations for the year then ended, in conformity With generally accepted accounting principles applied on a basis consistent with that of the preceding year. Our examination of such financial statements was made in accordance with generally accepted auditing standards and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances. Certain receivables from the United States Government selected for test were not confirmed by direct correspondence, but we satisfied ourselves by other auditing procedures as to these Pine Waterland 460. items.

## NOTES TO FINANCIAL STATEMENTS

December 31, 1955

#### Note A

On December 29, 1955, fire destroyed certain equipment and replacement parts having an aggregate net book value of approximately \$525,000, and subsequent to December 31, 1955 insurance claims totaling approximately \$910,000 were collected by the Company; claims remaining to be settled are nominal in amount. Claims receivable for damages sustained to replacement parts have been included in current assets and claims receivable for damages sustained to equipment have been shown separately.

The Company proposes to elect use of the involuntary conversion provisions of Section 1033 of the Internal Revenue Code of 1954, under which (a) taxable income is limited to the amount by which the insurance proceeds exceed the cost of equipment purchased to replace that destroyed and (b) the tax cost basis of the new equipment will be equal to the basis of the destroyed equipment. The Company proposes to record in its accounts the newly acquired equipment at purchase cost, which is greater than the tax basis of the destroyed equipment, and therefore, in future years the depreciation recorded in

the accounts will exceed the amount allowable for income tax purposes. The excess of insurance recoverable over net book value of equipment destroyed, less provision for federal income taxes of future years (representing estimated taxes which will be payable on income equivalent to the difference between depreciation per books and depreciation allowable for tax purposes), has been credited to earnings retained for use in the business.

#### Note B

120 MONTGOMERY STREET

A new loan agreement was entered into January 3, 1956 and subsequently amended whereby the bank loan has been increased to \$1,202,000 to provide for the purchase of additional flight equipment. The new loan will mature in monthly instalments of \$15,000 to November 15, 1960 with interest at 4% per annum; the remaining unpaid principal matures December 15, 1960. The loan agreement provides among other things, that the Company (1) will not, without the prior written consent of the bank, pay any dividends in cash or purchase, redeem or otherwise acquire for value any of its outstanding shares, and (2) will maintain current assets at least equal to current liabilities.

The Company is now operating under a certificate of public convenience and necessity of unlimited duration, ordered by the Civil Aeronautics Board September 27, 1955.

# SOUTHWEST AIRWAYS COMPANY

**Nine Year Record of Progress** 

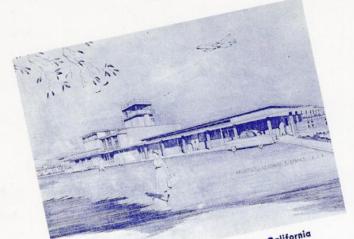
#### FINANCIAL

|      | Total<br>Revenues | Operating<br>Expenses | Non-<br>Operating<br>Income<br>(Expense) | Profit or<br>(Loss) Before<br>Income<br>Taxes | Federal<br>Income<br>Taxes | Net<br>Profit<br>or (Loss)<br>After Taxes |
|------|-------------------|-----------------------|--|---|----------------------------|---|
| 1955 | \$4,228,022       | \$4,056,575           | \$16,855                                 | \$188,302                                     | \$ 72,784                  | \$115,518                                 |
| 1954 | 3,455,519         | 3,185,691             | (39,089)                                 | 230,739                                       | 104,000                    | 126,739                                   |
| 1953 | 3,271,655         | 3,401,012             | (14,596)                                 | (143,953)                                     | (53,141)                   | (90,812)                                  |
| 1952 | 2,883,069         | 2,740,413             | ( 3,942)                                 | 138,714                                       | 52,000                     | 86,714                                    |
| 1951 | 2,390,964         | 2,352,265             | 56,932                                   | 95,631  | 22,400                     | 73,231                                    |
| 1950 | 2,213,745         | 1,968,883             | (16,856)                                 | 228,006                                       | 92,533                     | 135,473                                   |
| 1949 | 2,398,580         | 2,263,878             | ( 481)                                   | 134,221                                       | 53,078                     | 81,143                                    |
| 1948 | 2,363,753         | 2,283,989             | (15,602)                                 | 64,162  | 36,100                     | 28,062                                    |
| 1947 | 2,214,961         | 2,172,077             | (37,403)                                 | 5,481   |                            | 5,481                                     |
|      |                   |                       |  |   |                            |   |



## OPERATIONS AND TRAFFIC

| Revenue        | Number of Passengers Carried   |   |   | Seat Miles   |   |   |  |
|----------------|--|---|---|--|---|---|--|
| Miles<br>Flown | Total  | Charter,<br>Etc.  | Service Service   | Sold   | Produced  | %<br>Sold   |  |
| 3,316,457      | 268,618  | 32,535  | 236,083   | 47,131,928   | 79,005,186  | 59.66%  |  |
| 2,563,039      | 203,814  | 23,099  | 180,715   | 34,842,303   | 57,528,963  | 60.56%  |  |
| 2,845,172      | 188,366  | 9,549   | 178,817   | 34,763,675   | 63,007,173  | 55.16%  |  |
| 2,716,503      | 165,057  | 776   | 164,281   | 31,133,636   | 56,621,670  | 54.99%  |  |
| 2,526,630      | 137,821  | 2,663   | 135,158   | 26,332,303   | 51,216,039  | 51.41%  |  |
| 2,375,224      | 121,971  | 3,111   | 118,860   | 22,236,008   | 48,546,414  | 45.80%  |  |
| 2,419,695      | 115,918  | 1,345   | 114,573   | 20,947,484   | 50,399,055  | 41.56%  |  |
| 2,363,827      | 97,424   | 530   | 97,424  | 17,783,649   | 49,356,216  | 36.03%  |  |
| 1,854,117      | 85,076   | 1,082   | 83,994  | 15,160,237   | 38,627,001  | 39.25%  |  |
|                | Miles<br>Flown<br>3,316,457<br>2,563,039<br>2,845,172<br>2,716,503<br>2,526,630<br>2,375,224<br>2,419,695<br>2,363,827 | Miles Flown Total  3,316,457 268,618 2,563,039 203,814 2,845,172 188,366 2,716,503 165,057 2,526,630 137,821 2,375,224 121,971 2,419,695 115,918 2,363,827 97,424 | Miles Flown Total Charter, Etc.  3,316,457 268,618 32,535 2,563,039 203,814 23,099 2,845,172 188,366 9,549 2,716,503 165,057 776 2,526,630 137,821 2,663 2,375,224 121,971 3,111 2,419,695 115,918 1,345 2,363,827 97,424 530 | Miles<br>Flown         Charter,<br>Total         Charter,<br>Etc.         Scheduled<br>Service           3,316,457         268,618         32,535         236,083           2,563,039         203,814         23,099         180,715           2,845,172         188,366         9,549         178,817           2,716,503         165,057         776         164,281           2,526,630         137,821         2,663         135,158           2,375,224         121,971         3,111         118,860           2,419,695         115,918         1,345         114,573           2,363,827         97,424         530         97,424 | Miles<br>Flown         Total         Charter,<br>Etc.         Scheduled<br>Service         Sold           3,316,457         268,618         32,535         236,083         47,131,928           2,563,039         203,814         23,099         180,715         34,842,303           2,845,172         188,366         9,549         178,817         34,763,675           2,716,503         165,057         776         164,281         31,133,636           2,526,630         137,821         2,663         135,158         26,332,303           2,375,224         121,971         3,111         118,860         22,236,008           2,419,695         115,918         1,345         114,573         20,947,484           2,363,827         97,424         530         97,424         17,783,649 | Miles<br>Flown         Charter,<br>Total         Scheduled<br>Etc.         Scheduled<br>Service         Sold         Produced           3,316,457         268,618         32,535         236,083         47,131,928         79,005,186           2,563,039         203,814         23,099         180,715         34,842,303         57,528,963           2,845,172         188,366         9,549         178,817         34,763,675         63,007,173           2,716,503         165,057         776         164,281         31,133,636         56,621,670           2,526,630         137,821         2,663         135,158         26,332,303         51,216,039           2,375,224         121,971         3,111         118,860         22,236,008         48,546,414           2,419,695         115,918         1,345         114,573         20,947,484         50,399,055           2,363,827         97,424         530         97,424         17,783,649         49,356,216 |  |



New Terminal Building, Sacramento, California





Safety Award





